BOARD OF TRUSTEES
TEXAS CHRISTIAN UNIVERSITY

AGENDA
Friday, April 9, 2021, 9:00 a.m.
Justin Boardroom, Dee J. Kelly Alumni and Visitors Center
Chairman Mark L. Johnson

1. CALL TO ORDER, INVOCATION, PRESENTATION & AGENDA – Chairman Johnson

  INVOCATION – Rev. Todd Boling

  PANEL PRESENTATION – Governance Group Leaders

2. CONSENT AGENDA SESSION

  2.1 REVIEW & APPROVAL: Meeting Minutes

     2.1.1 Minutes of the November 6, 2020, Board of Trustees Meeting

     2.1.2 Minutes of the February 11, 2021, Executive Committee Meeting

  2.2 RESOLUTIONS IN MEMORIAM

     2.2.1 Emeritus Trustee Louis H. Barnett – November 15, 2020

     2.2.2 Former Trustee Richard L. “Dick” Lowe – November 29, 2020

     2.2.3 Former Trustee Charles Beggs Moncrief – January 6, 2021

  2.3 RESOLUTION: Acceptance of Gifts of $100,000 or More
  (October 1, 2020 to February 28, 2021)

3. REGULAR AGENDA SESSION
3.1 UPDATES, REPORTS, & REVIEW – Chancellor’s Report

3.1.1 UPDATE: *Vision in Action*: Lead On – Provost Teresa Abi-Nader Dahlberg

3.1.2 UPDATE: Chancellor’s Goals for 2020-2021

**FOCUS AREA: SAFETY**

3.1.3 UPDATE: Campus Coronavirus (COVID-19) Status & Vaccines—Vice Chancellor Kathy Cavins-Tull

**FOCUS AREA: SUSTAINABILITY**

3.1.4 UPDATE: TCU and UNTHSC School of Medicine – Provost Dahlberg

3.1.5 REPORT: Spring 2021 12th Class Day – Provost Dahlberg

3.1.6 REPORT: Enrollment Projections for Fall 2021 – Provost Dahlberg

3.1.7 UPDATE: Responses to Tuition for 2021-2022

3.1.8 REVIEW: TCU Mission, Vision, and Values Statements

3.1.9 UPDATE: Commencement Plans

**FOCUS AREA: JUSTICE**

3.1.10 UPDATE: University Compliance Officers for Spring 2021

3.1.11 UPDATE: Diversity, Equity, and Inclusion Initiatives

3.1.12 REPORT: OIE / Title IX Statistics – Sharon Gooding

3.1.13 UPDATE: Race & Reconciliation Initiative – Dr. Frederick Gooding, Jr.

3.1.14 UPDATE: Search for Senior Advisor to the Chancellor & Chief Inclusion Officer

3.2 REPORT & UPDATES: Executive Committee – Chairman Johnson
3.2.1 REPORT: Notification of Honorary Degrees

3.2.2 UPDATE: Executive Compensation Subcommittee

3.2.3 UPDATE: Conflict of Interest Surveys

4. REPORTS, RESOLUTIONS, & UPDATES: Standing Committees

4.1 COMMITTEE ON GOVERNANCE – Committee Chairman Matthew K. Rose

4.1.1 REVIEW: Minutes of the January 20, 2021, Committee on Governance Meeting

4.1.2 REVIEW: Trustee Expectations

4.1.3 RESOLUTIONS: Recommendations for Trusteeship, Board Officers, and Emeritus Trusteeship Status

4.1.3.1 Recommendations for Trusteeship and Board Officers

4.1.3.2 Recommendations for Emeritus Trustee Status

4.1.4 RESOLUTIONS: Recommended Changes to the Amended and Restated By-Laws of Texas Christian University

4.1.4.1 Ratification of Changes from November 2020 Board of Trustees Meeting with Attorney Clarifications and Updates

4.1.4.2 By-Laws, Article 1, Section 4: Terms of Trustees

4.1.4.3 By-Laws, Article IX, INDEMNIFICATION

4.2 ACADEMIC AFFAIRS COMMITTEE – Committee Chairman Kathryn Thompson Farmer

4.2.1 REVIEW: Minutes of the November 5, 2020, Academic Affairs Committee Meeting

4.2.2 UPDATE: TCU Connected Campus Summer & Fall 2021

4.2.3 UPDATE: Dean Searches
4.2.4 RESOLUTION: Approval of Faculty Tenure and Promotion Recommendations

4.3 AUDIT, RISK, and COMPLIANCE COMMITTEE – Committee Chairman Michael G. Wright

4.3.1 REVIEW: Minutes of the November 4, 2020, Audit, Risk, and Compliance Committee Meeting

4.3.2 RESOLUTION: Audit, Risk, and Compliance Committee Charter Revisions

4.4 STUDENT RELATIONS COMMITTEE – Committee Chairman Amy R. Bailey

4.4.1 REVIEW: Minutes of the November 5, 2020, Student Relations Committee

4.4.2 REPORT: Spring 2021 Housing Occupancy

4.4.3 UPDATE: Student Life

4.5 BUILDINGS and GROUNDS COMMITTEE – Committee Chairman Michael K. Berry

4.5.1 REVIEW: Minutes of the November 4, 2020, Buildings and Grounds Committee Meeting

4.5.2 REPORT: Fiscal Year 2021 Capital Activity Report

4.6 FISCAL AFFAIRS COMMITTEE – Committee Chairman J. Bryan King

4.6.1 REVIEW: Minutes of the November 4, 2020, Fiscal Affairs Committee Meeting

4.6.2 REPORT: Fiscal Year 2021 Revised Operating Budget Forecast of Operations

4.6.3 RESOLUTIONS & REPORT: Fiscal Year 2022

4.6.3.1 RESOLUTION: Fiscal Year 2022 Annual Capital Budget
4.6.3.2 REPORT: Fiscal Year 2022 Operating Budget Book

4.6.3.3 RESOLUTION: Fiscal Year 2022 Operating Budget

4.7 DEVELOPMENT COMMITTEE – Committee Chairman Ronald C. Parker

4.7.1 REVIEW: Minutes of the November 4, 2020, Development Committee Meeting

4.7.2 UPDATE: Campaign Report

4.7.3 REPORT: Campaign Strategy and Implementation

4.8 INVESTMENT COMMITTEE – Committee Chairman Rafael G. Garza

4.8.1 REVIEW: Committee Minutes

   4.8.1.1 Minutes of the November 5, 2020, Investment Committee Meeting

   4.8.1.2 Minutes of the March 12, 2021, Investment Committee Meeting

4.8.2 UPDATE: 4th Quarter 2020 Endowment Update/Market Outlook

4.9 INTERCOLLEGIATE ATHLETICS COMMITTEE – Committee Chairman Edward A. Clark

4.9.1 REVIEW: Minutes of the November 5, 2020, Intercollegiate Athletics Committee Meeting

4.9.2 REPORT: TCU Sports Report

5. UPDATE & REVIEW: Special Committee

5.1 UPDATE: Study/Advisement on University Social Issues Subcommittee – Special Committee Chairman LaDainian Tomlinson

   5.1.1 REVIEW: Minutes of the November 4, 2020, Meeting of the Study/Advisement on University Social Issues Subcommittee

6. OTHER BUSINESS
6.1 RESOLUTION: Standing Committee Chairmen and Standing Committee Assignments 2021-2022

7. ANNOUNCEMENTS

8. EXECUTIVE AGENDA SESSION

8.1 RESOLUTION: By-Laws, Article I, New Section 3: Eligibility for Service

8.2 REPORT: Legal Issues

8.3 OTHER BUSINESS

9. ADJOURN – Chairman Johnson

FUTURE DATES

<table>
<thead>
<tr>
<th>Date Range</th>
<th>Event</th>
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<tbody>
<tr>
<td>Wednesday – Friday, November 3-5, 2021</td>
<td>Board of Trustees Fall 2021 Meeting</td>
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<tr>
<td>Wednesday – Friday, April 6-8, 2022</td>
<td>Board of Trustees Spring 2022 Meeting</td>
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<tr>
<td>Wednesday – Friday, November 9-11, 2022</td>
<td>Board of Trustees Fall 2022 Meeting</td>
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<tr>
<td>Wednesday – Friday, March 29-31, 2023</td>
<td>Board of Trustees Spring 2023 Meeting</td>
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