



**MISSION:**

The mission of Texas Christian University, a private comprehensive university, is to educate individuals to think and act as ethical leaders and responsible citizens in the global community through research and creative activities, scholarship, service, and programs of teaching and learning offered through the doctoral level.

**VISION:**

To be a world-class, values-centered university

**VALUES:**

Academic and personal achievement • Intellectual inquiry and the creation of knowledge •  
Artistic and creative expression • A heritage of service in pursuit of the greater good •  
Personal freedom and integrity • The dignity of and respect for the individual •  
Active appreciation for the array of human experience and the potential of every human being

**BOARD OF TRUSTEES  
TEXAS CHRISTIAN UNIVERSITY**

**AGENDA**

**Friday, November 10, 2023, 9:00 a.m.  
Justin Boardroom, Dee J. Kelly Alumni & Visitors Center  
Chair Kit T. Moncrief**

**1. CALL TO ORDER & AGENDA – Chair Moncrief**

**INVOCATION – Rev. Todd Boling, University Chaplain**

**SPECIAL PRESENTATIONS & PROCLAMATION**

**2. CONSENT AGENDA SESSION**

**2.1 REVIEW & APPROVAL: Meeting Minutes**

**2.1.1 Minutes of the March 31, 2023, Board of Trustees Meeting**

**2.1.2 Minutes of the June 26, 2023, Executive Committee Meeting**

**2.1.3 Minutes of the June 28, 2023, Board of Trustees Meeting**

**2.1.4 Minutes of the June 28, 2023, Executive Committee Meeting**

**2.1.5 Minutes of the June 29, 2023, Board of Trustees Meeting**

**2.1.6 Minutes of the September 27, 2023, Executive Committee Meeting**

**2.2 RESOLUTION & ELECTRONIC BUSINESS**

**2.2.1 RESOLUTION: Acceptance of Gifts of \$100,000 or More  
(March 1, 2023 to September 30, 2023)**

**2.2.2 REVIEW: Electronic Business – Authorization for Confidential  
Real Estate Acquisition (June 13, 2023)**

**2.2.3 REVIEW: Electronic Business – Colonial Country Club  
Partnership (June 21, 2023)**

**2.2.4 REVIEW: Electronic Business – Naming Approvals (October  
2023)**

**Arnold Hall Naming Approval (October 2023)**

**Gutierrez Hall Naming Approval (October 2023)**

**Hill Hall Naming Approval (October 2023)**

**Walsh Hall Naming Approval (October 2023)**

**The Harrison Family Football Performance Center Naming  
Approval (October 2023)**

**The John Justin Football Complex Naming Approval (October 2023)**

**The Simpson Family Athletics Restoration and Wellness Center  
Naming Approval (October 2023)**

**3. REGULAR AGENDA SESSION**

**3.1 REPORTS: Executive Committee**

**3.1.1 REPORT: Chair Kit T. Moncrief**

**3.1.1.1 Introduction of New Trustees**

**3.1.1.2 Day of Dialogue – January 22, 2024**

**3.1.2 REPORT: Future Board of Trustees Meeting Dates**

**3.1.3 REPORT: Annual Conflict of Interest Declarations**

**3.1.4 REPORT: Executive Compensation Subcommittee**

**3.2 REPORTS, UPDATES, & RESOLUTION: Administration**

**3.2.1 REPORT: Chancellor’s Report – Chancellor Victor J. Boschini, Jr.**

**3.2.1.1 Final Chancellor’s Goals for 2022-2023**

**3.2.1.2 Chancellor’s Focus Areas for 2023-2024**

**3.2.2 REPORT: President’s Report – President Daniel W. Pullin**

**3.2.3 REPORT: Cabinet Planning Framework to Achieve Board Retreat Outcomes (April 2022)**

**3.2.4 UPDATE: *Vision in Action: Lead On* (Strategic Plan) – Provost Teresa Abi-Nader Dahlberg**

**3.2.5 REPORT: Enrollment and Fall 2023 12<sup>th</sup> Class Day – Provost Dahlberg**

**3.2.6 UPDATE: University Compliance Officers for 2023-2024**

**3.2.7 UPDATE: Diversity, Equity, and Inclusion Initiatives**

**3.2.8 RESOLUTION: TCU Values – Vice Chancellor Kathy Cavins-Tull**

**4. REVIEWS, RESOLUTIONS, REPORTS, & UPDATES: Standing Committees**

**4.1 COMMITTEE ON GOVERNANCE – Committee Chair Rafael G. “Rafa” Garza**

- 4.1.1 REVIEW: Minutes of the August 23, 2023, Committee on Governance Meeting**
- 4.1.2 UPDATE: Committee on Governance**
- 4.1.3 RESOLUTION: Proposed Changes to By-Laws**
- 4.2 BUILDINGS & GROUNDS COMMITTEE – Committee Chair F. Howard Walsh III**
  - 4.2.1 REVIEW: Minutes of the March 30, 2023, Buildings & Grounds Committee Meeting**
  - 4.2.2 REPORTS: Capital Activity**
    - 4.2.2.1 Fiscal Year 2023 Capital Activity Final Report**
    - 4.2.2.2 Fiscal Year 2024 Capital Activity Report**
  - 4.2.3 RESOLUTIONS: Major Capital Projects**
    - 4.2.3.1 Athletics Human Performance Center Renovation & Expansion**
    - 4.2.3.2 Harris College Research Annex**
  - 4.2.4 REPORT: Campus Master Plan – Presentation by Greg Havens, Principal, Sasaki & Associates**
- 4.3 FISCAL AFFAIRS COMMITTEE – Committee Chair Kathryn T. “Katie” Farmer**
  - 4.3.1 REVIEW: Minutes of the March 29, 2023, Fiscal Affairs Committee Meeting**
  - 4.3.2 REPORT: Fiscal Year 2023 Operating Budget-to-Actual Results**
  - 4.3.3 REPORT: Fiscal Year 2024 Operating Budget Forecast of Operations**
  - 4.3.4 RESOLUTIONS: Fiscal Year 2025 Tuition Rate Recommendations**

**4.3.4.1 Fiscal Year 2025 Tuition Rate Recommendation**

**4.3.4.2 Fiscal Year 2025 Neeley School of Business  
Undergraduate Differential Tuition Rate  
Recommendation**

**4.3.4.3 Fiscal Year 2025 School of Medicine Tuition Rate  
Recommendation**

**4.3.5 REPORT: BRITE Divinity School 2<sup>nd</sup> Amendment to Amended &  
Restated Supporting Services Agreement**

**4.4 INTERCOLLEGIATE ATHLETICS COMMITTEE – Committee  
Chair Elliott J. Hill**

**4.4.1 REVIEW: Minutes of the March 30, 2023, Intercollegiate Athletics  
Committee Meeting**

**4.4.2 REPORT: *TCU Sports Report***

**4.5 DEVELOPMENT COMMITTEE – Committee Chair Dee J. Kelly, Jr.**

**4.5.1 REVIEW: Minutes of the March 29, 2023, Development Committee  
Meeting**

**4.5.2 UPDATE: Campaign Report**

**4.6 ACADEMIC AFFAIRS COMMITTEE – Committee Chair Sheryl  
L. Adkins-Green**

**4.6.1 REVIEW: Minutes of the March 29, 2023, Academic Affairs  
Committee Meeting**

**4.6.2 UPDATE: The Anne Burnett Marion School of Medicine**

**4.6.3 UPDATE: Dean Search**

**4.6.4 RESOLUTION: Approval of Faculty Tenure and Promotion  
Recommendations – Provost Dahlberg**

**4.7 STUDENT RELATIONS COMMITTEE – Committee Chair Rusty Reid**

- 4.7.1 REVIEW: Minutes of the March 30, 2023, Student Relations Committee Meeting**
- 4.7.2 REPORT: Fall 2023 Housing Occupancy**
- 4.8 INVESTMENT COMMITTEE – Committee Chair J. Bryan King**
  - 4.8.1 REVIEW: Committee Minutes**
    - 4.8.1.1 Minutes of the March 30, 2023, Investment Committee Meeting**
    - 4.8.1.2 Minutes of the May 9, 2023, Investment Committee Meeting**
    - 4.8.1.3 Minutes of the September 21, 2023, Investment Committee Meeting**
  - 4.8.2 UPDATE: 3<sup>rd</sup> Quarter 2023 Endowment Flash Update & Market Outlook**
- 4.9 AUDIT, RISK, & COMPLIANCE COMMITTEE – Committee Chair V. “Neils” Agather, Jr.**
  - 4.9.1 REVIEW: Committee Minutes**
    - 4.9.1.1 Minutes of the March 29, 2023, Audit, Risk, & Compliance Committee Meeting**
    - 4.9.1.2 Minutes of the September 25, 2023, Audit, Risk, & Compliance Committee Meeting**
  - 4.9.2 REPORT: Fiscal Year 2023 Annual Financial Report**
- 5. UPDATES & REVIEWS: Special Committees**
  - 5.1 UPDATE: Study/Advisement on University Social Issues Subcommittee – Subcommittee Chair LaDainian Tomlinson**
    - 5.1.1 REVIEW: Minutes of the March 29, 2023, Subcommittee Meeting**
  - 5.2 UPDATE: Study/Advisement on Institutional Sustainability Subcommittee – Subcommittee Chair Kit T. Moncrief**

**5.2.1 REVIEW: Minutes of the August 21, 2023, Subcommittee Meeting**

**6. UNFINISHED BUSINESS**

**7. ANNOUNCEMENTS**

**8. EXECUTIVE AGENDA SESSION**

**8.1 REPORT: Legal Report**

**8.2 OTHER BUSINESS**

**9. ADJOURN – Chair Moncrief**

**Future Dates**

Monday – January 22, 2024	Board of Trustees Day of Dialogue
Wednesday – Friday, April 10-12, 2024	Board of Trustees Spring 2024 Meeting
Wednesday – Friday, November 6-8, 2024	Board of Trustees Fall 2024 Meeting/Retreat
Wednesday – Friday, April 9-11, 2025	Board of Trustees Spring 2025 Meeting
Wednesday – Friday, November 5-7, 2025	Board of Trustees Fall 2025 Meeting
Wednesday – Friday, March 25-27, 2026	Board of Trustees Spring 2026 Meeting